



Economic Impact Analysis Fiscal Year 2015



**ONE GRAND
FORKS AIR
FORCE BASE...
DEFENDING
FREEDOM**



319th Air Base Wing Staff Agencies



MISSION STATEMENT

*Proud Warrior Airmen delivering air, space and cyberspace capabilities to the Combatant Commands...
Preserving the American Dream.*

VISION STATEMENT

One Grand Forks Air Force Base...Defending Freedom!

OVERVIEW

The 319th Air Base Wing Staff Agencies are comprised of 16 agencies providing direct operational support to wing personnel, 4 tenant units, and 9 Geographically Separated Units. The agencies include: Comptroller, Public Affairs, Protocol, Chapel, Judge Advocate, Historian, Inspector General, Plans and Programs, Command Post, Safety, Equal Opportunity, Sexual Assault Prevention and Response, Information Protection, Commander's Action Group, Community Support, and the Wing Command Section.

Some recent accomplishments include:

The 319th Air Base Wing was recently awarded the Department of the Air Force's 25th Annual Community Drug Awareness Award. Additionally, the Public Affairs office was 2015 Air Mobility Command Media Awards' runner-up for Outstanding New Writer and Picture Story. Similarly, the Chapel was the recipient of the 2015 Air Mobility Command (AMC) Chaplain Corps Outstanding Chaplain Assistant Noncommissioned Officer of the Year Award and one of the Chaplain Assistants was promoted via the Stripes for Exceptional Performers program. Furthermore, the 319th Judge Advocate's office was awarded 2015 Air Mobility Command Judge Advocate's Outstanding Paralegal of the Year Award. Also, the Command Post's flawless performance during 2015 Air Mobility Command Unit Effectiveness Inspection led to recognition by the Air Mobility Command Inspector General with the "Team Recognition" Award. Moreover, the Comptroller was awarded both the 2015 Major General Alfred K. Flowers Comptroller Organization of the Year Award and the Financial Services Office of the Year Award. In addition, the Safety Office's Flight Safety Senior Noncommissioned Officer was presented the Senior Noncommissioned Officer of the Year Award for Grand Forks Air Force Base and United States Air Force Central Command Flight Safety Noncommissioned Officer of the Year Award. Finally, the Plans and Programs office built the Commander's Strategic Planning Calendar from the ground up and implemented processes for the calendar to remain a flexible living document.

PRIORITIES

Anticipate...to successfully anticipate the obstacles and needs for our customers.

Communicate...to effectively communicate at all levels to achieve harmony of understanding and action creating an improved integrated workforce.

Empower...to invest in every Airman to create positive change and unity at every level.





319th MISSION SUPPORT GROUP

VISION

Build a Better Base, By Building Better Airmen, Phase by Phase by Phase

MISSION STATEMENT

Defend our Freedom, Excel in our Profession(s), Build for the Future

PRIORITIES

People. The cornerstone of the Air Force of today and tomorrow is each Airman's awareness of the respect we have for them, respect for the high standards they meet, and respect for the value of their contributions. We are obligated to work diligently to improve the quality of their lives and those of their families, so our Airmen can focus on continuing their extraordinary service to our nation

Warfighter Readiness

Wing Readiness tied for #1 in AMC (Air Expeditionary Force discrepancies, on-time reporting, and shortfalls). Deployed 409 Airmen to the fight at the right place and right time.

Morale Welfare and Recreation Fund

Increased morale fund by \$299K; reinvested \$269K into eight facilities greatly boosting Airmen's morale.

Processes. More efficient processes result in the deliberate and systematic elimination of unnecessary surplus and low-value activities. The objective is to better utilize resources to improve combat capability and provide more efficient service.

Contracting Actions

Lauded by the Wing Commander for huge End of Year efforts; \$30M obligated in FY15/captured staggering \$19M in last quarter alone. #1 Women Owned Business rate in AMC—179% increase from FY14, exceeded command average by 20%. AMC winner for Secretary of the Air Force (SECAF) Small Business Champion award FY15 and winner of AMC Contingency Contracting Officer of the Year.

Risk Based Security Operations (RBSO)

Allows the installation commander to pre-designate Risk Acceptance through Integrated Defense Risk Management Processes. Tailors security postings to smartly utilize resources against greatest risk to optimize effective and efficient use of manning.

Standards. Setting, maintaining, and exceeding standards set forth by the AF, Major Command (MAJCOM) and Wing is key to the success of our vision. Without standards it is impossible to keep excellence the main thing.

Airspace Integration

First in the United States to integrate manned and unmanned aircraft in Class Delta airspace and to simultaneously operate multiple unmanned aircraft outside of restricted airspace.





319th MISSION SUPPORT GROUP

Return on Investment. The key to success is setting and reaching goals. It is impossible to seek out excellence if there are no results to be seen; by recognizing our accomplishments we understand where we are currently and where we have come from. The focus on meeting goals and seeing return on efforts continues to drive the Mission Support Group (MSG) to be the best they can be.

Enhanced Use Lease (EUL)

Grand Sky Development Park is a 217-acre business park developed under the Enhanced Use Lease (EUL) Authority (10 USC 2667) between GFAFB and Grand Forks (GF) County, and is intended to serve the rapidly growing Unmanned Aircraft Systems (UAS) market in the United States. The goal of the park is to develop approximately 1.2 million square feet of office, research and development, light industrial, data center and hangar space on the site and lease that space to private sector companies that are engaged in UAS businesses, potentially providing the Air Force over \$40M in rental payments over the 50-year term of the EUL. Grand Sky has signed two private sector tenants to sub-leases: Northrup Grumman and General Atomics

High Frequency Global Communications System (HFGCS) Final Operating Capability

GFAFB HFGCS Net Control Station is Master Network Control certified. GFAFB can control operations for the entire HFGCS system and all 13 sites worldwide.

Community Partnership

Grand Forks AFB is taking advantage of the Air Force Community Partnership Initiative by strengthening relationships and capabilities with the local community.



319th MEDICAL GROUP

MISSION STATEMENT

Promoting Healthy Lifestyles and Optimizing Mission Performance Through Quality Care for All Warriors of the North

VISION STATEMENT

One Grand Forks' Trusted Choice for Personalized Healthcare

OVERVIEW

The 319th Medical Group is responsible for the medical support and care necessary to maintain the combat readiness of base personnel and ensuring the health and wellness of their families. The group medically supports a patient population of 1,516 active duty members and more than 7,600 beneficiaries in a 3-state area, utilizing 180 personnel with a \$5.4M annual budget. Finally, the group deploys personnel in support of the wartime mission throughout the world.

The medical group is organized in accordance with AFI 38-10I, Air Force Organization and the Air Force Medical Service (AFMS) Flight Path. The Medical Group Commander (319 MDG/CC) reports directly to the Commander, 319th Air Base Wing (319 ABW/CC), and exercises professional jurisdiction over all medical personnel assigned and attached to the group. The group is comprised of the 319th Medical Group Commander Staff and two squadrons, which are the 319th Medical Operations Squadron and the 319th Medical Support Squadron. The 319th Medical Group Executive Staff is comprised of the command staff, squadron commanders and functional advisors in accordance with AFMS Flight Path guidance.

The medical group provides services to include Family Health, Pediatrics, Immunization, Flight Medicine, Women's Health, Optometry, Dental, Physical Therapy, Mental Health, Public Health, Pharmacy, Laboratory, Radiology and TRICARE referrals to the network. Annually the group completes over 39,692 patient encounters, 7,159 dental encounters, 42,886 pharmacy fills, 25,000 laboratory tests, 648 radiology exams, 1,576 dental radiology exams and 7,366 medical referrals.



PRIORITIES

EXECUTING THE MISSION:

Optimize Mission Performance with Ready Airmen

IMPROVING THE UNIT:

Achieve The Joint Commission Accreditation First Time

LEADING THE PEOPLE:

Develop Engaged, Mission Ready Airmen & Leaders

MANAGING RESOURCES:

Optimize Personnel for Effective Utilization of Resource



69th Reconnaissance Group

Mission

Provide strategic and tactical globally cohesive intelligence, surveillance and reconnaissance (ISR) across the range of military operations to the warfighter.

- Provide theater commanders with near real-time Intelligence, Surveillance, and Reconnaissance and target acquisition data.
- Enhance theater command and control by providing persistent communications relay capability in austere areas.
- Provide on-time maintenance to generate global communications relay and ISR missions.
- 69 Reconnaissance Group (RG) oversees all Global Hawk operational missions for the U.S. Air Force
 - 2X Global Hawk Ops Centers (GHOC) engage daily with Air Operations centers to support missions in all six geographic combatant commands (CENTCOM, PACOM, AFRICOM, EUCOM, NORTHCOM, SOUTHCOM)
- 730+ personnel in five locations across the globe
 - 3 Ops Squadrons: 348 Reconnaissance Squadron (RS) (GFAFB, ND), 12 RS (Beale AFB, CA) and 7 RS (NAS Sigonella, Italy)
 - 1 Maintenance Squadron (MXS): 69 MXS (GFAFB, ND)
 - 1 Detachment (Ops/Mx mix: Det 1 (Anderson AFB, Guam))
 - 1 Rotational Deployment Field Operating Location (FOL) (Misawa AB, Japan from Guam)
- Deployed support to 380 Expeditionary Operations Group (EOG) and 380 Expeditionary Maintenance Group (EMXG)
 - Expeditionary Chain of Command
- 430+ 69 RG personnel at Grand Forks AFB

Vision

Be the DoD's premiere high altitude intelligence, surveillance, and reconnaissance (HAISR) group providing timely and fully integrated strategic and tactical decision-making advantage to the warfighter.



METHODOLOGY

The total economic impact of a base on its economic area is computed by summing annual base payroll, annual base expenditures and the estimated dollar value of indirect jobs created. An economic area is generally defined as a Metropolitan Statistical Area (MSA). The indirect job multipliers for Air Force installations list Grand Forks AFB as the Grand Forks ND-MN MSA. The average annual pay for the local area was obtained from the North Dakota Job Service web site using State labor information. This analysis was prepared using a Secretary of the Air Force/Directorate of Economic and Business Management (SAF/FMCE) program that was developed within the parameters of the Office of the Secretary of Defense's economic impact analysis model. The funding sources used in this analysis are Appropriated Funds (APF) and Non-Appropriated Funds (NAF).

AVAILABILITY OF INFORMATION

This Economic Impact Analysis (EIA) provides unclassified key information about the resources and economic impact of Grand Forks AFB on the surrounding communities. Release of this document to non-military individuals must be obtained from the Public Affairs Office at Grand Forks AFB, ND, (701) 747-5015, or DSN 362-5015. Questions concerning the content of this analysis should be directed to the Public Affairs Office.



Information contained in this analysis is current as of 30 September 2015. This analysis was prepared by 319 CPTS/FMA and base photos provided by GFAFB Public Affairs Office.

ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY15

As of 30 Sep 15

TABLE 1

CLASSIFICATION	LIVING ON-BASE	LIVING OFF-BASE	TOTAL
1. APPROPRIATED FUND MILITARY	920	582	1,502
2. ACTIVE DUTY MILITARY FAMILY MEMBERS	1,028	508	1,536
3. APPROPRIATED FUND CIVILIANS			288
4. DEPARTMENT OF HOMELAND SECURITY			56
5. NON-APPROPRIATED FUND CONTRACT CIVILIANS AND PRIVATE BUSINESS			
CIVILIAN NAF			115
CIVILIAN BX			38
CIVILIAN DECA (COMMISSARY)			29
GLOBAL HAWK			48
CONTRACT CIVILIANS (estimate)			305
CONTRACT CIVILIANS—OTHER			
GRAND FORKS SCHOOL DISTRICT			78
PRIVATE BUSINESSES, BY TYPE			
ENVISION			3
TOTAL PERSONNEL			3,998

ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY15

As of 30 Sep 15

TABLE 2

ANNUAL PAYROLL BY CLASSIFICATION AND HOUSING LOCATION

CLASSIFICATION	LIVING ON-BASE	LIVING OFF-BASE	TOTAL
1. APPROPRIATED FUND MILITARY	\$47,853,617	\$34,975,790	\$82,829,407
2. APPROPRIATED FUND CIVILIANS			\$23,257,798
3. DEPARTMENT OF HOMELAND SECURITY			\$3,474,000
4. NON-APPROPRIATED FUND CON- TRACT CIVILIAN AND PRIVATE BUSINESS			
CIVILIAN NAF			\$3,112,541
CIVILIAN BX			\$695,690
CIVILIAN DECA (COMMISSARY)			\$1,467,586
PRIVATE BUSINESSES			\$87,840
CONTRACT CIVILIANS—OTHER*			\$0
		TOTAL PAYROLL	\$114,924,862

*Payroll costs included in cost of contract elsewhere in this report

ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY15

As of 30 Sep 15

TABLE 3

EXPENDITURES FOR CONSTRUCTION, SERVICES, MATERIALS, EQUIPMENT, AND SUPPLIES

	ACTUAL ANNUAL EXPENDITURES
CONSTRUCTION	
O&M	\$14,613,453
Medical	\$342,535
	SUBTOTAL
	\$14,955,988
SERVICES	
GLOBAL HAWK MAJOR CONTRACTS	\$7,000,000
COMMUNICATIONS	\$1,251,031
SERVICES	\$1,541,043
CIVIL ENGINEERING	\$3,335,277
LOCAL DRAYAGE/DITY MOVES	\$114,510
OTHER SERVICES (Not included elsewhere)	\$2,071,124
EDUCATION (Impact Aid & Tuition Assistance)	\$4,849,013
HEALTH (TRICARE, Government Cost Only & Base Medical Contracts)	\$11,897,488
	SUBTOTAL
	\$32,059,486
MATERIALS, EQUIPMENT, AND SUPPLIES	
UTILITIES	\$8,500,206
GLOBAL HAWK	\$5,202,064
SUPPLIES/EQUIPMENT/FUEL	\$6,270,399
BASE EXCHANGE	\$1,691,028
NON-APPROPRIATED FUNDS	\$255,292
DEPT OF HOMELAND SECURITY (Additional expenses included in other lines on this page)	\$482,675
MILITARY DINING FACILITY	\$394,100
	SUBTOTAL
	\$22,795,764
TOTAL ANNUAL EXPENDITURES	\$69,811,238

ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY15

As of 30 Sep 15

TABLE 4

ESTIMATED NUMBER AND DOLLAR VALUE OF INDIRECT JOBS CREATED

TYPE OF PERSONNEL	# OF BASE JOBS	MULTIPLIER	# OF INDIRECT JOBS
ACTIVE DUTY MILITARY	1,502	0.29	436
APF CIVILIANS	288	0.43	124
OTHER CIVILIANS	672	0.43	289
TOTAL	2,462		849

Multipliers: LMI Economic Impact Database, Installations and Indirect/Induced Job Multipliers,

Feb 95

ESTIMATED NUMBER OF
INDIRECT JOBS CREATED

849

AVERAGE ANNUAL PAY FOR THE
LOCAL COMMUNITY

\$41,609

Avg Annual pay table accessible at
<http://www.ndworkforceintelligence.com>

ESTIMATED ANNUAL DOLLAR
VALUE OF JOBS CREATED

\$35,326,041



ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY15

As of 30 Sep 15

TABLE 5

TOTAL ANNUAL ECONOMIC IMPACT ESTIMATE

ANNUAL PAYROLL:

MILITARY	\$82,829,407	
FEDERAL CIVILIANS	\$23,257,798	
OTHER CIVILIANS/DHS	\$8,837,657	
TOTAL PAYROLL		\$114,924,862

ANNUAL EXPENDITURES: \$69,811,238

ESTIMATED NUMBER OF
INDIRECT JOBS CREATED \$35,326,041

GRAND TOTAL ECONOMIC IMPACT: \$220,062,141



ORGANIZATIONS

HOST:

319th Air Base Wing

319th Air Base Wing
Command Section

319th Air Base Wing Staff
Agencies

319th Mission Support Group

319th Medical Group



Mission Partners:

Area Defense Counsel

Civil Air Patrol

OSI

69 Recon Group

372 TRS/Det 27

119th Wing, ANG

Department of Homeland
Security