



Economic Impact Analysis Fiscal Year 2014



**TEAM GRAND FORKS
FOCUSED ON
INNOVATION,
ENABLING VICTORY!**



319th Air Base Wing



MISSION STATEMENT

Team Grand Forks, focused on innovation, enabling victory.

VISION STATEMENT

Forging innovative airpower through world-class Airmen, installation support, and community partnerships; Warriors of the North enabling victory across the spectrum—local, national, global, and space... because without *it*, you lose!

OVERVIEW

The 319th Air Base Wing Staff is comprised of two Groups and thirteen agencies providing base operating and direct operational support to wing personnel, 4 tenant units, and 9 Geographically Separated Units. The Wing Staff Agencies include: Comptroller, Public Affairs, Protocol, Chapel, Judge Advocate, Inspector General, Plans and Programs, Command Post, Safety, Equal Opportunity, Sexual Assault Prevention and Response, and Wing Headquarters.

Some recent accomplishments include:

The 319th Air Base Wing was recently awarded the Air Force Outstanding Unit Award for 2014. Additionally, the Public Affairs office authored a DUI Docudrama which was lauded by the Air Mobility Command Surgeon General and was awarded the Outstanding Digital Presence Award for 2014. Similarly, The Chapel was awarded the Small unit Chapel of the Year for both Air Mobility Command and Headquarters Air Force. Furthermore, the 319th Judge Advocate's office was awarded AMC's "Excellence in Discipline", for the 1st and 3rd Quarter of 2014. The Safety Office authored a Wing Mishap response plan, readying the wing for a 226,000 square mile area of responsibility. In addition, the Inspector General built the Commander's Inspection Management Board from the ground up and implemented the new Air Force Inspection System throughout the wing. Finally, five 319th comptrollers were recognized by AMC as superior performers.

PRIORITIES

Support current missions

Maintain critical infrastructure for future missions

Increase trust with the local community through partnership opportunities.

PROFESSIONAL – PROFICIENT – PASSIONATE

“Fightin’ from the Forks...Warriors of the North!”

319th MISSION SUPPORT GROUP



Vision

Establishing a culture of excellence in everything we see, say, and do.

Mission Statement

The 319th Mission Support Group's mission is to deliver the most capable Airmen to Combatant Commanders and provide exceptional installation support to mission partners--powered by our understanding of duty, commitment to excellence, and unity.

Priorities

People. The cornerstone of the Air Force of today and tomorrow is each Airman's awareness of the respect we have for them, respect for the high standards they meet, and respect for the value of their contributions. We are obligated to work diligently to improve the quality of their lives and those of their families, so our Airmen can focus on continuing their extraordinary service to our nation

Warfighter Readiness

Wing Readiness tied for #1 in AMC (Air Expeditionary Force discrepancies, on-time reporting, and shortfalls)
Deployed 310 Airmen to the fight at the right place and right time.

Moral Welfare and Recreation Fund

Increased morale fund by \$487K; reinvested \$279K into eight facilities greatly boosting Airmen's morale

Innovative Maintenance Process

Improved maintenance process for \$4M Digital Airport Surveillance Radar decreases the time personnel are exposed to arctic elements from 8 hours to 1.5 hours

Processes. More efficient processes result in the deliberate and systematic elimination of unnecessary surplus and low-value activities. The objective is to better utilize resources to improve combat capability and provide more efficient service.

Contracting Actions

Contracting executed 397 actions and obligated \$50.3M in FY14; 144% increase from FY13
Executed largest End of Fiscal Year program in 10 years; smashed 5-year average by 240% despite 24% decrease in manning all while achieving a 93% competition rate; beating AMC standard by 17%

Risk Based Security Operations (RBSO)

Allows the installation commander to pre-designate Risk Acceptance through Integrated Defense Risk Management Processes. Tailors security postings to smartly utilize resources against greatest risk to optimize effective and efficient use of manning.

Standards. Setting, maintaining, and exceeding standards set forth by the AF, MAJCOM and Wing is key to the success of our vision. Without standards it is impossible to keep excellence the main thing.

Airspace Integration

First in the United States to integrate manned and unmanned aircraft in Class Delta airspace and to simultaneously operate multiple unmanned aircraft outside of restricted airspace.

AF Audit Agency

Audited on Individual Body Armor from AF audit agency; validated 5.9K items worth \$2M--Identified proper storage and warehousing procedures. First compliant base in AMC--provided benchmark for 10 bases.

Return on Investment. The key to success is setting and reaching goals. It is impossible to seek out excellence if there are no results to be seen; by recognizing our accomplishments we understand where we are currently and where we have come from. The focus on meeting goals and seeing return on efforts continues to drive the MSG to be best they can be.

Enhanced Use Lease (EUL)

Leading the effort to create a manned and unmanned national aircraft research center of excellence; the recently signed EUL charter between GFAFB and GF County has the potential to generate \$40 Million in revenue for GFAFB over the term of the lease.

High Frequency Global Communications System (HFGCS) Final Operating Capability

GFAFB HFGCS Net Control Station is Master Network Control certified. GFAFB can control operations for the entire HFGCS system and all 13 sites worldwide.

Community Partnership

Grand Forks AFB is taking advantage of the Air Force Community Partnership Initiative by strengthening relationships and capabilities with the local community.

319th MEDICAL GROUP

MISSION STATEMENT

Innovative, expeditionary medics enabling victory through patient-centered, quality health care.

VISION STATEMENT

Airmen forging trusted care anywhere.

OVERVIEW

The 319th Medical Group is responsible for the medical support and care necessary to maintain the combat readiness of base personnel and ensuring the health and wellness of their families. The group medically supports a patient population of 1,642 active duty members and more than 4,800 beneficiaries in a 3-state area, utilizing 185 personnel with a \$5.5M annual budget. Finally, the group deploys personnel in support of the wartime mission throughout the world.

The medical group is organized in accordance with AFI 38-101, Air Force Organization, and the Air Force Medical Service (AFMS) Flight Path. The Medical Group Commander (319 MDG/CC) reports directly to the Commander, 319th Air Base Wing (319 ABW/CC), and exercises professional jurisdiction over all medical personnel assigned and attached to the group. The group is comprised of the 319th Medical Group Command Staff and two squadrons, which are the 319th Medical Operations Squadron and the 319th Medical Support Squadron. The 319 Medical Group Executive Staff is comprised of the command staff, squadron commanders and functional advisors in accordance with AFMS Flight Path guidance.

The medical group provides services to include Family Health, Pediatrics, Flight Medicine, Women's Health, Optometry, Dental Care, Physical Therapy, Mental Health, Public Health, Pharmacy, Laboratory, Radiology and TRICARE referrals to the network. Annually the group completes over 44,000 patient encounters, 49,000 pharmacy fills, 25,000 laboratory tests, 9,000 radiology exams, and 6,000 medical referrals.



Re-

PRIORITIES

READINESS:

Ready Medics/Medically-Ready Airmen

QUALITY CARE:

Proficient Care/Outstanding Service

STAFF WELLNESS:

*Resilient/Professionally Developed
Medics*

INNOVATION:

Efficient Utilization of People & Resources



69 Recon Group

Mission

Train, maintain, deploy, and employ 69 RG Airmen and assets to deliver globally integrated ISR in support of National Objectives

- *Provide theater commanders with near real-time intelligence, ISR & target acquisition data.*
- *Enhance theater command and control by providing persistent communications relay capability in austere areas.*
- *Provide on-time maintenance to generate global communications relay & ISR missions.*
- *69 RG Oversees all Global Hawk Operational missions for the U.S. Air Force*
 - *2X Global Hawk Ops Center (GHOC) daily engage with Air Operations Centers to support missions in all six geographic combatant commands (CENTCOM, PACOM, AFRICOM, EUCOM, NORTHCOM, SOUTHCOM)*
- *720+ personnel in 6 locations across the globe*
 - *2 Ops Squadrons: 348 RS (GFAFB, ND), 12 RS (Beale AFB, CA)*
 - *1 Mx Squadron: 69 MXS (GFAFB, ND)*
 - *2 Detachments (Ops/Mx mix): Det 1 (Anderson AFB, Guam), Det 2 (NAS Sigonella, Italy)*
 - *1 Rotational Deployment FOL (Misawa AB, Japan from Guam)*
- *Deployed support to 380th EOG and 380 EMXG*
 - *Expeditionary Chain of Command*
- *440+ 69 RG personnel at Grand Forks AFB*

Vision

One Group, One Standard



METHODOLOGY

The total economic impact of a base on its economic area is computed by summing annual base payroll, annual base expenditures and the estimated dollar value of indirect jobs created. An economic area is generally defined as a Metropolitan Statistical Area (MSA). The indirect job multipliers for Air Force installations list Grand Forks AFB as the Grand Forks ND-MN MSA. The average annual pay for the local area was obtained from the North Dakota Job Service web site using State labor information. This analysis was prepared using a Secretary of the Air Force/Directorate of Economic and Business Management (SAF/FMCE) program that was developed within the parameters of the Office of the Secretary of Defense's economic impact analysis model. The funding sources used in this analysis are Appropriated Funds (APF) and Non-Appropriated Funds (NAF).

AVAILABILITY OF INFORMATION

This Economic Impact Analysis (EIA) provides unclassified key information about the resources and economic impact of Grand Forks AFB on the surrounding communities. Release of this document to non-military individuals must be obtained from the Public Affairs Office at Grand Forks AFB, ND, (701) 747-5015, or DSN 362-5015. Questions concerning the content of this analysis should be directed to the Public Affairs Office.



Information contained in this analysis is current as of 30 September 2014. This analysis was prepared by 319 CPTS/FMA and base photos provided by GFAFB Public Affairs Office.

ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY14

As of 30 Sep 14

CLASSIFICATION	LIVING ON-BASE	LIVING OFF-BASE	TOTAL
1. APPROPRIATED FUND MILITARY	980	606	1,586
2. ACTIVE DUTY MILITARY FAMILY MEMBERS	954	495	1,449
3. APPROPRIATED FUND CIVILIANS			275
4. DEPARTMENT OF HOMELAND SECURITY			50
5. NON-APPROPRIATED FUND CONTRACT CIVILIANS AND PRIVATE BUSINESS			
CIVILIAN NAF			130
CIVILIAN BX			42
CIVILIAN DECA (COMMISSARY)			29
GLOBAL HAWK			92
CONTRACT CIVILIANS (estimate)			250
CONTRACT CIVILIANS—OTHER			
GRAND FORKS SCHOOL DISTRICT			78
PRIVATE BUSINESSES, BY TYPE			
ENVISION			3
TOTAL PERSONNEL			3,984

ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY14

As of 30 Sep 14

TABLE 2

ANNUAL PAYROLL BY CLASSIFICATION AND HOUSING LOCATION

CLASSIFICATION	LIVING ON-BASE	LIVING OFF-BASE	TOTAL
1. APPROPRIATED FUND MILITARY	\$50,190,213	\$35,789,609	\$85,979,822
2. APPROPRIATED FUND CIVILIANS			\$22,786,730
3. DEPARTMENT OF HOMELAND SECURITY			\$3,300,000
4. NON-APPROPRIATED FUND CON- TRACT CIVILIAN AND PRIVATE BUSINESS			
CIVILIAN NAF			\$3,477,106
CIVILIAN BX			\$610,755
CIVILIAN DECA (COMMISSARY)			\$1,930,625
PRIVATE BUSINESSES			\$90,000
CONTRACT CIVILIANS—OTHER*			\$0
		TOTAL PAYROLL	\$118,175,038

*Payroll costs included in cost of contract elsewhere in this report

ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY14

As of 30 Sep 14

TABLE 3

EXPENDITURES FOR CONSTRUCTION, SERVICES, MATERIALS, EQUIPMENT, AND SUPPLIES

	ACTUAL ANNUAL EXPENDITURES
CONSTRUCTION	
O&M	\$29,716,903
Medical	\$9,029,655
	SUBTOTAL
	\$38,746,558
SERVICES	
GLOBAL HAWK MAJOR CONTRACTS	\$7,000,000
COMMUNICATIONS	\$1,061,339
SERVICES	\$1,584,539
TRANSPORTATION	\$364,248
CIVIL ENGINEERING	\$6,248,910
LOCAL DRAYAGE/DITY MOVES	\$128,883
OTHER SERVICES (Not included elsewhere)	\$1,760,181
EDUCATION (Impact Aid & Tuition Assistance)	\$4,348,543
HEALTH (TRICARE, Government Cost Only & Base Medical Contracts)	\$12,642,602
	SUBTOTAL
	\$35,139,245
MATERIALS, EQUIPMENT, AND SUPPLIES	
UTILITIES	\$8,733,024
GLOBAL HAWK	\$6,800,000
SUPPLIES/EQUIPMENT/FUEL	\$6,566,733
BASE EXCHANGE	\$1,438,156
NON-APPROPRIATED FUNDS	\$265,758
DEPT OF HOMELAND SECURITY (Additional expenses included in other lines on this page)	\$252,500
MILITARY DINING FACILITY	\$436,083
	SUBTOTAL
	\$24,492,254
TOTAL ANNUAL EXPENDITURES	\$98,378,057

ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY14

As of 30 Sep 14

TABLE 4

ESTIMATED NUMBER AND DOLLAR VALUE OF INDIRECT JOBS CREATED

TYPE OF PERSONNEL	# OF BASE JOBS	MULTIPLIER	# OF INDIRECT JOBS
ACTIVE DUTY MILITARY	1,586	0.29	460
APF CIVILIANS	275	0.43	118
OTHER CIVILIANS	674	0.43	290
TOTAL	2,535		868

Multipliers: LMI Economic Impact Database, Installations and Indirect/Induced Job Multipliers, Feb 95

**ESTIMATED NUMBER OF
INDIRECT JOBS CREATED** **868**

**AVERAGE ANNUAL PAY FOR THE LOCAL
COMMUNITY**

Avg Annual pay table accessible at
<http://www.ndworkforceintelligence.com>

\$41,392

**ESTIMATED ANNUAL DOLLAR
VALUE OF JOBS CREATED**

\$35,928,256



ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY14

As of 30 Sep 14

TABLE 5

TOTAL ANNUAL ECONOMIC IMPACT ESTIMATE

ANNUAL PAYROLL:

MILITARY	\$85,979,822	
FEDERAL CIVILIANS	\$22,786,730	
OTHER CIVILIANS/DHS	\$9,408,486	
TOTAL PAYROLL		\$118,175,038

ANNUAL EXPENDITURES: **\$98,378,057**

**ESTIMATED PAYROLL OF
INDIRECT JOBS CREATED** **\$35,928,256**

TOTAL ECONOMIC IMPACT: **\$252,481,351**



ORGANIZATIONS

HOST:

319th Air Base Wing

319th Air Base Wing Command
Section

319th Air Base Wing Staff Agencies

319th Mission Support Group

319th Medical Group



Mission Partners:

Area Defense Counsel

Civil Air Patrol

OSI

69 Recon Group

372 TRS/Det 27

119th Wing, ANG

Department of

Homeland Security