



# Grand Forks AFB

Warriors of the North

## Economic Impact Analysis Fiscal Year 2013

**WING MISSION:**  
The 319th Air Base Wing provides base operating and direct operational support to wing personnel, tenant units and geographically separated units.



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# 319th MEDICAL GROUP

## MISSION STATEMENT

*Innovative, expeditionary medics enabling victory through patient-centered, quality health care.*

## VISION STATEMENT

*Airmen forging trusted care anywhere.*

## OVERVIEW

*The 319th Medical Group is responsible for the medical support and care necessary to maintain the combat readiness of base personnel and ensuring the health and wellness of their families. The group medically supports a patient population of 1,642 active duty members and more than 5,100 beneficiaries in a 3-state area, utilizing 185 personnel with a \$6.1M annual budget. Finally, the group deploys personnel in support of the wartime mission throughout the world.*

*The medical group is organized in accordance with AFI 38-101, Air Force Organization, and the Air Force Medical Service (AFMS) Flight Path. The Medical Group Commander (319 MDG/CC) reports directly to the Commander, 319th Air Base Wing (319 ABW/CC), and exercises professional jurisdiction over all medical personnel assigned and attached to the group. The group is comprised of the 319th Medical Group Command Staff and two squadrons, which are the 319th Medical Operations Squadron and the 319th Medical Support Squadron. The 319 Medical Group Executive Staff is comprised of the command staff, squadron commanders and functional advisors in accordance with AFMS Flight Path guidance.*

*The medical group provides services to include Family Health, Pediatrics, Flight Medicine, Women's Health, Optometry, Dental Care, Physical Therapy, Mental Health, Public Health, Pharmacy, Laboratory, Radiology and TRICARE referrals to the network. Annually the group completes over 50,000 patient encounters, 49,000 pharmacy fills, 35,000 laboratory tests, 16,000 radiology exams, and 6,000 medical referrals.*



## PRIORITIES

### READINESS:

*Ready Medics/Medically-Ready Airmen*

### QUALITY CARE:

*Proficient Care/Outstanding Service*

### STAFF WELLNESS:

*Resilient/Professionally Developed Medics*

### INNOVATION:

*Efficient Utilization of People & Resources*



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# 319th MISSION SUPPORT GROUP



## VISION STATEMENT

*Creating the change that we want to see to improve service to others.*

## MISSION STATEMENT

*The 319th Mission Support Group's mission is to deliver the most capable Airmen to Combatant Commanders and provide exceptional installation support to mission partners--powered by our understanding of duty, commitment to excellence, and unity.*

## PRIORITIES

*Develop and Care for Airmen and their Families. The cornerstone of the Air Force of today and tomorrow is each Airman's awareness of the respect we have for them, respect for the high standards they meet, and respect for the value of their contributions. We are obligated to work diligently to improve the quality of their lives and those of their families, so our Airmen can focus on continuing their extraordinary service to our nation.*

- *Community Partnership*
  - *Grand Forks AFB has been selected to participate in the Air Force Community Partnership Initiative*
  - *Plans are being developed to partner with the Greater Grand Forks Community in the areas of Public Safety, Public Health, and Public Works*
- *Force Support Successes*
  - *Education Center of the Year; Family Child Care Center of the Year; Expedited Accreditation for the Youth Center School Age Program, the highest accreditation honor that can be received*
- *Super Bowl Extravaganza (SBE)*
  - *Largest single money making event in Air Mobility Command at \$18K profit*
  - *Brought together military & civilians for bingo, sports memorabilia giveaways & food with the grand prize being an all expenses paid trip to the Super Bowl*

*Strengthen Readiness. The current security environment continues to require a highly agile and responsive force; so, as the Air Force gets smaller, maintaining preparedness is even more important.*

- *Communications*
  - *Identified as the best small Communication Squadron in the Air Force for 2013*
  - *Best airfield system online rate in the command; provides aircraft navigation and landing/takeoff aids*
- *Airspace Integration*
  - *Pioneering the integration of multiple Unmanned Aerial Systems (UAS) into the region's airspace*
  - *Received FAA approval to operate multiple UAS in unrestricted airspace; a first for the United States*

*Apply Disciplined Approach to Planning and Executing Resources. More efficient processes result in the deliberate and systematic elimination of unnecessary surplus and low-value activities. The objective is to better utilize resources to improve combat capability and provide more efficient service.*

- *Contracting Actions*
  - *Contracting executed 382 actions worth \$72.3 Million in FY13*
  - *Delivered on a \$137K contract for a new Department of Homeland Security satellite pad, expanding operations to the southern US border*
  - *Safeguarded \$1.6 Billion of equipment for the 10th Space Warning Squadron at Cavalier Air Station with a \$10.5 Million fire protection contract*
- *Enhanced Use Lease (EUL)*
  - *Leading the effort to create a remotely piloted aircraft research center of excellence; the EUL between GFAFB and GF County has the potential to generate \$1 Million per year for GFAFB upon completion*



## 69 Recon Group

### Mission

*Train, maintain, deploy, and employ 69 RG Airmen and assets to deliver globally integrated ISR in support of National Objectives*

- *Provide theater commanders with near real-time intelligence, ISR & target acquisition data.*
- *Enhance theater command and control by providing persistent communications relay capability in austere areas.*
- *Provide on-time maintenance to generate global communications relay & ISR missions.*
- *Oversees all Global Hawk Operational missions for the U.S. Air Force*
  - *2X Global Hawk Ops Center (GHOC) daily engage with Air Operations Centers in CENTCOM/EUCOM/AFRICOM/PACOM*
  - *Occasional SOUTHCOM/NORTHCOM taskings*
- *770 personnel in 5 locations across the globe*
  - *2 Ops Squadrons: 348 RS (GFAFB, ND), 12 RS (Beale AFB, CA)*
  - *1 Mx Squadron: 69 MXS (GFAFB, ND)*
  - *2 Detachments (Ops/Mx mix): Det 1 (Anderson AFB, Guam), Det 2 (NAS Sigonella, Italy)*
- *Deployed support to 380<sup>th</sup> EOG and 380 EMXG*
  - *Expeditionary Chain of Command*
- *470+ personnel at Grand Forks AFB*



### Vision

*One Group, One Standard*



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## METHODOLOGY

*The total economic impact of a base on its economic area is computed by summing annual base payroll, annual base expenditures and the estimated dollar value of indirect jobs created. An economic area is generally defined as a Metropolitan Statistical Area (MSA). The indirect job multipliers for Air Force installations list Grand Forks AFB as the Grand Forks ND-MN MSA. The average annual pay for the local area was obtained from the North Dakota Job Service web site using State labor information. This analysis was prepared using a Secretary of the Air Force/Directorate of Economic and Business Management (SAF/FMCE) program that was developed within the parameters of the Office of the Secretary of Defense's economic impact analysis model. The funding sources used in this analysis are Appropriated Funds (APF) and Non-Appropriated Funds (NAF).*

## AVAILABILITY OF INFORMATION

*This Economic Impact Analysis (EIA) provides unclassified key information about the resources and economic impact of Grand Forks AFB on the surrounding communities. Release of this document to non-military individuals must be obtained from the Public Affairs Office at Grand Forks AFB, ND, (701) 747-5015, or DSN 362-5015. Questions concerning the content of this analysis should be directed to the Public Affairs Office.*



*Information contained in this analysis is current as of 30 September 2013. This analysis was prepared by 319 CPTS/FMA and base photos provided by GFAFB Public Affairs Office.*

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# ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY13

As of 30 Sep 13

<b>CLASSIFICATION</b>	<b>LIVING ON-BASE</b>	<b>LIVING OFF-BASE</b>	<b>TOTAL</b>
<b>1. APPROPRIATED FUND MILITARY</b>	<b>971</b>	<b>644</b>	<b>1,615</b>
<b>2. ACTIVE DUTY MILITARY FAMILY MEMBERS</b>	<b>1,207</b>	<b>346</b>	<b>1,553</b>
<b>3. APPROPRIATED FUND CIVILIANS</b>			<b>256</b>
<b>4. DEPARTMENT OF HOMELAND SECURITY</b>			<b>50</b>
<b>5. NON-APPROPRIATED FUND CONTRACT CIVILIANS AND PRIVATE BUSINESS</b>			
<b>CIVILIAN NAF</b>			<b>141</b>
<b>CIVILIAN BX</b>			<b>42</b>
<b>CIVILIAN DECA (COMMISSARY)</b>			<b>29</b>
<b>GLOBAL HAWK</b>			<b>92</b>
<b>CONTRACT CIVILIANS (estimate)</b>			<b>250</b>
<b>CONTRACT CIVILIANS—OTHER</b>			
<b>GRAND FORKS SCHOOL DISTRICT</b>			<b>84</b>
<b>PRIVATE BUSINESSES, BY TYPE</b>			
<b>CREDIT UNION</b>			<b>3</b>
<b>ENVISION</b>			<b>3</b>
<b>TOTAL PERSONNEL</b>			<b>4,118</b>

# ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY13

As of 30 Sep 13

## TABLE 2

### ANNUAL PAYROLL BY CLASSIFICATION AND HOUSING LOCATION

<b>CLASSIFICATION</b>	<b>LIVING ON-BASE</b>	<b>LIVING OFF-BASE</b>	<b>TOTAL</b>
<b>1. APPROPRIATED FUND MILITARY</b>	<b>\$37,079,837</b>	<b>\$36,085,545</b>	<b>\$73,165,382</b>
<b>2. APPROPRIATED FUND CIVILIANS</b>			<b>\$22,776,605</b>
<b>3. DEPARTMENT OF HOMELAND SECURITY</b>			<b>\$3,300,000</b>
<b>4. NON-APPROPRIATED FUND CON- TRACT CIVILIAN AND PRIVATE BUSINESS</b>			
<b>CIVILIAN NAF</b>			<b>\$3,802,902</b>
<b>CIVILIAN BX</b>			<b>\$694,566</b>
<b>CIVILIAN DECA (COMMISSARY)</b>			<b>\$1,236,496</b>
<b>PRIVATE BUSINESSES</b>			<b>\$210,790</b>
<b>CONTRACT CIVILIANS—OTHER*</b>			<b>\$0</b>
		<b>TOTAL PAYROLL</b>	<b>\$105,186,741</b>

\*Payroll costs included in cost of contract elsewhere in this report

# ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY13

As of 30 Sep 13

## TABLE 3

### EXPENDITURES FOR CONSTRUCTION, SERVICES, MATERIALS, EQUIPMENT, AND SUPPLIES

	ACTUAL ANNUAL EXPENDITURES
<b>CONSTRUCTION</b>	
O&M	\$9,874,347
Global Hawk	\$121,037
	<b>SUBTOTAL</b>
	<b>\$9,995,384</b>
<b>SERVICES</b>	
GLOBAL HAWK MAJOR CONTRACTS	\$7,000,000
COMMUNICATIONS	\$777,115
SERVICES	\$1,671,551
TRANSPORTATION	\$1,013,619
CIVIL ENGINEERING	\$6,926,077
LOCAL DRAYAGE/DITY MOVES	\$225,008
OTHER SERVICES (Not included elsewhere)	\$1,806,454
EDUCATION (Impact Aid & Tuition Assistance)	\$4,368,676
HEALTH (TRICARE, Government Cost Only & Base Medical Contracts)	\$10,497,470
	<b>SUBTOTAL</b>
	<b>\$34,285,970</b>
<b>MATERIALS, EQUIPMENT, AND SUPPLIES</b>	
UTILITIES	\$8,531,284
GLOBAL HAWK	\$2,951,272
SUPPLIES/EQUIPMENT/FUEL	\$6,148,919
BASE EXCHANGE	\$1,648,002
NON-APPROPRIATED FUNDS	\$361,961
DEPT OF HOMELAND SECURITY (Additional expenses included in other lines on this page)	245,875
MILITARY DINING FACILITY	\$536,971
	<b>SUBTOTAL</b>
	<b>\$20,424,284</b>
<b>TOTAL ANNUAL EXPENDITURES</b>	<b>\$64,705,638</b>



# ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY13

As of 30 Sep 13

## TABLE 4

### ESTIMATED NUMBER AND DOLLAR VALUE OF INDIRECT JOBS CREATED

TYPE OF PERSONNEL	# OF		# OF
	BASE JOBS	MULTIPLIER	
ACTIVE DUTY MILITARY	1,615	0.29	468
APF CIVILIANS	256	0.43	110
OTHER CIVILIANS	694	0.43	298
<b>TOTAL</b>	<b>2,565</b>		<b>876</b>

Multipliers: LMI Economic Impact Database, Installations and Indirect/Induced Job Multipliers, Feb 95

**ESTIMATED NUMBER OF  
INDIRECT JOBS CREATED**

**876**

**AVERAGE ANNUAL PAY FOR THE LOCAL  
COMMUNITY**

Avg Annual pay table accessible at  
<http://www.ndworkforceintelligence.com>

**\$38,584**

**ESTIMATED ANNUAL DOLLAR  
VALUE OF JOBS CREATED**

**\$33,799,584**



# ECONOMIC IMPACT ANALYSIS

Grand Forks AFB—FY13

As of 30 Sep 13

## TABLE 5

### TOTAL ANNUAL ECONOMIC IMPACT ESTIMATE

#### ANNUAL PAYROLL:

<b>MILITARY</b>	<b>\$73,165,382</b>	
<b>FEDERAL CIVILIANS</b>	<b>\$22,776,605</b>	
<b>OTHER CIVILIANS/DHS</b>	<b>\$5,944,754</b>	
<b>TOTAL PAYROLL</b>		<b>\$105,186,741</b>

**ANNUAL EXPENDITURES:** **\$64,705,638**

**ESTIMATED NUMBER OF  
INDIRECT JOBS CREATED** **\$33,799,584**

**GRAND TOTAL ECONOMIC IMPACT:** **\$203,691,963**



## ORGANIZATIONS

### **HOST:**

319th Air Base Wing

319th Air Base Wing Command Section

319th Air Base Wing Staff Agencies

319th Mission Support Group

319th Medical Group



### **TENANTS:**

Area Defense Counsel

Civil Air Patrol

OSI

69 Recon Group

372 TRS/Det 27

119th Wing, ANG

Department of Homeland Security